

BDG Investigator's Bulletin



EDITION 4 • JULY 2026

Intelligence • Surveillance • Evidence • Professional Practice

Welcome to the July 2026 edition of the BDG Investigator's Bulletin. In this edition we explore three core themes from our training programmes. We begin with OSINT in Investigations — examining where RIPA engages, the three tiers of internet investigation activity, and the critical CHIS trap. We then hear from former CPS Senior Manager and Higher Court Advocate Mark Paul, who shares his essential tips for investigators giving evidence as professional witnesses — covering preparation, delivery, cross-examination, and handling errors. Finally, we turn to Managing and Grading Intelligence, covering the NIM 5x5x5 system and its application across local authority and multi-agency enforcement. As always, we hope this edition supports your CPD and your day-to-day practice.

OSINT & Internet Intelligence Investigations (3III)

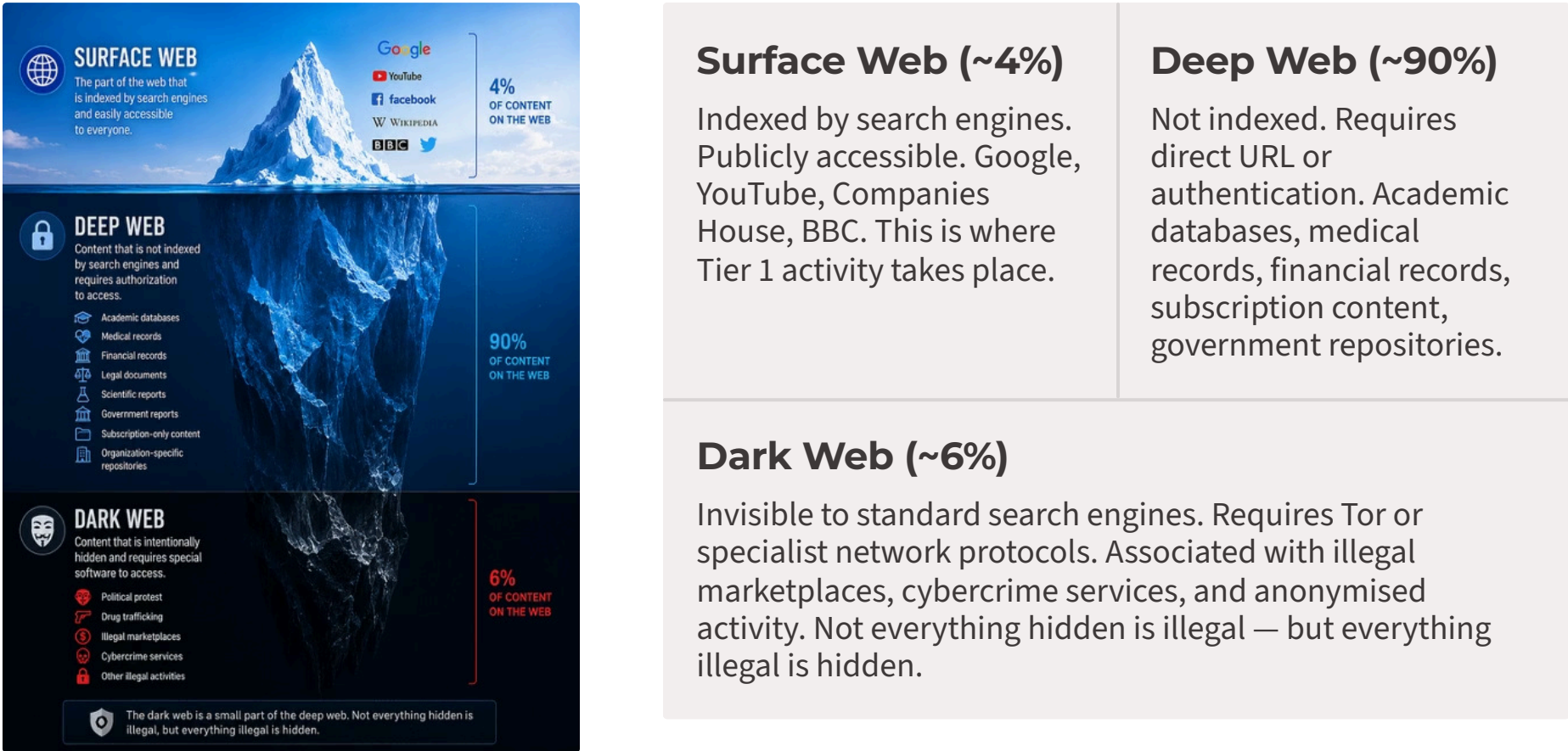
OPEN SOURCE INTELLIGENCE

RIPA

3III is defined as: the use of internet resources to gather information, intelligence and evidence — including overt and covert tactics to access closed areas, gather metadata on individuals, and monitor social media or online activity of a group, individual, or geographical area.

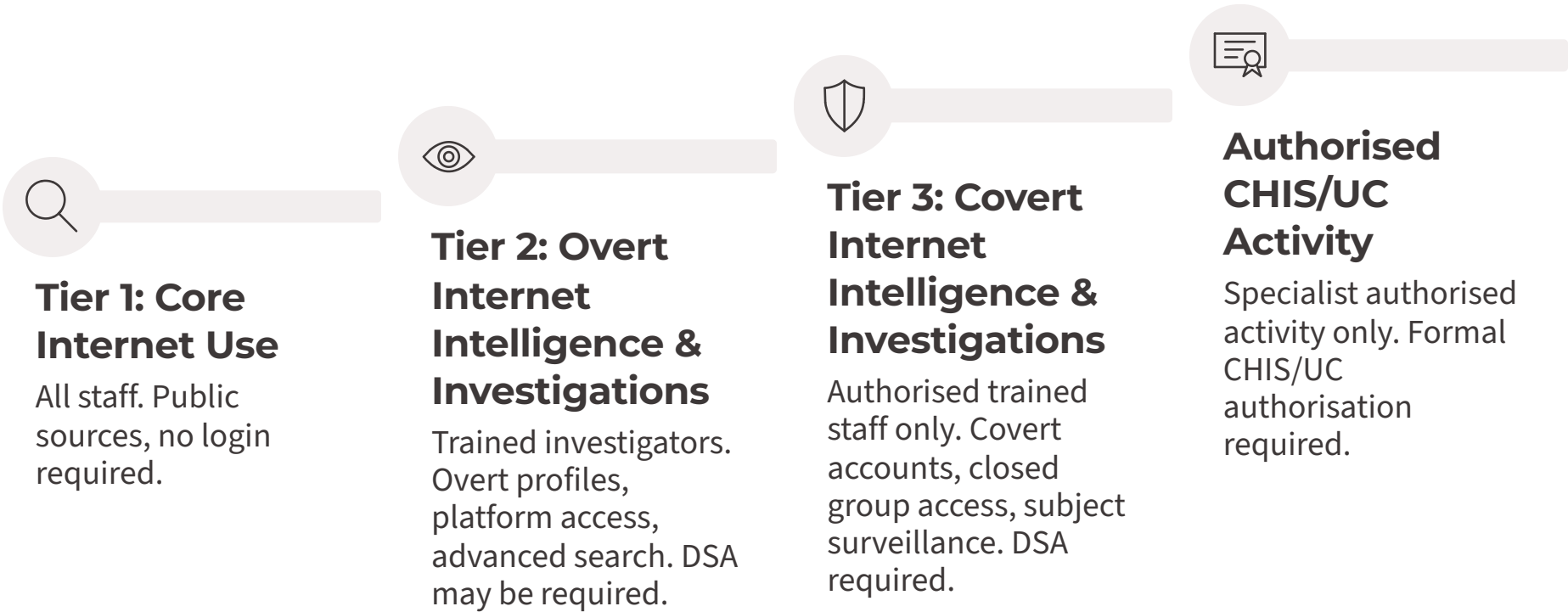
The Web — the Iceberg Model

Only 4% of the internet is visible. Investigators must understand what lies beneath.



The Capability Delivery Model

All staff are expected to operate at Tier 1. Higher tiers require training, authorisation, and oversight.



When Does RIPA Engage? Key Considerations & Authorisation

OPEN SOURCE INTELLIGENCE

RIPA

Before starting any internet investigation, apply necessity, proportionality, and legality — and ask yourself these questions.

9 Key Considerations for Online Activity

Purpose & scope What is the intended purpose and scope?	Target Is it directed at an individual or organisation?	Private info Will it obtain private information?	Listing sites Will internet sites be listed to build an intelligence picture?
Record & retain Will information be recorded and retained?	Lifestyle profile Will it provide a “lifestyle” profile of the subject?	Combined sources Will it be combined with other sources to build a picture of private life?	Repeated viewing Is it ongoing or repeated viewing?
Collateral intrusion Is it likely to include collateral intrusion?			

Privacy Settings

Reduced Privacy Expectation Public information on platforms may carry a lower privacy expectation — but privacy concerns can still apply.	Original Purpose Matters The person did not share information for covert investigation use. Public access does not always mean lawful use.
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 Always check the original reason the person shared the data before using it for covert intelligence work.

The DSA Authorisation Process

01	02	03
Applicant Submits the application with full justification for the surveillance activity.	Authorising Officer / JP Reviews and approves based on Necessity, Proportionality, and Collateral Intrusion.	Legal Compliance The right authorising role ensures the process remains legally compliant.

  **The CHIS Trap**
If you direct a member of the public to gather specific information on your behalf, they may meet the definition of a CHIS under s.26(8) RIPA — triggering formal authorisation and duty of care obligations. Never instruct a third party to conduct covert activity without proper advice as a source can now potentially be engaged in the conduct of a CHIS without direct tasking (e.g self tasking).

IPCO Annual Report 2024 — What It Means for Investigators

RIPA

COMPLIANCE

The Investigatory Powers Commissioner's Office (IPCO) Annual Report 2024 highlights key compliance failures and emerging trends that directly affect investigators using RIPA powers.

Para 4.74: Joint Inspections with ICO • Lack of data protection safeguards for covert material • Deficiencies in policy and procedure • Lack of training and awareness	Para 5.19: Common Errors (mainly DSA) • Activity started before authority was granted • Activity continued after cancellation • Activity conducted outside the scope of authorisation	Para 8.2: AI in Scope of Inspections • AI tools used to support applications, analyse data, and support retention are now within inspection scope • Includes off-the-shelf products and AI features embedded in commonly used software • Not limited to bespoke AI tools
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 These findings are a direct reminder: get the authority before you start, stay within scope, and ensure your team is trained. IPCO inspections are active — and errors have consequences.

Social Media Risks

Privacy Expectations Users retain reasonable privacy expectations regardless of platform settings.	Systematic Monitoring Regular observation of social media constitutes directed surveillance — RIPA authorisation required.	Evidence Integrity Proper preservation and authentication of social media evidence is essential for legal proceedings.	Collateral Intrusion Minimise impact on non-target individuals appearing in social media content.
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Giving Evidence — Mark Paul's Top Tips

PROFESSIONAL WITNESS

COURT SKILLS

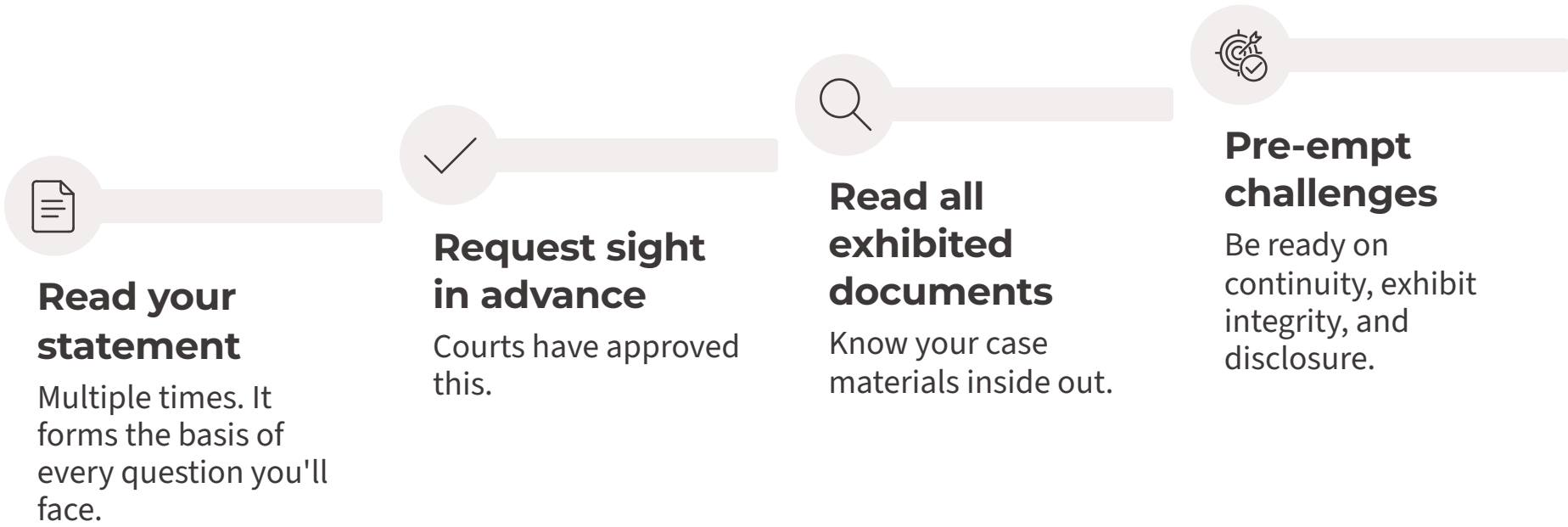
Mark Paul is a retired solicitor, former CPS Senior Manager, and Higher Court Advocate. Here are his essential tips for investigators giving evidence as professional witnesses.



Mark's Golden Rule

Listen to the question. Pause to think. Answer clearly and at a slow pace. Direct your answers to the judge or magistrates — not to the advocate.

Before You Enter the Witness Box



In the Witness Box

Avoid jargon

Explain any technical terms you must use.

If you don't know, say so

Honesty is your strongest answer.

Never guess or bluff

Stay within your expertise.

Stay calm

Cross-examination is not personal.

Cross-Examination, Memory & Inadmissible Evidence

PROFESSIONAL WITNESS

COURT SKILLS

Cross-examination is a structured attempt to undermine your evidence — know what to expect and how to respond.

Cross-Examination Tactics to Watch For

Inconsistency or falsehood

They may suggest you are mistaken — or dishonest.

Process attacks

Expect challenges to disclosure, continuity, and exhibit integrity.

Minor discrepancies

Small gaps can be used to erode reliability.

Respectful tone

A courteous advocate may still be trying to discredit you.

Memory Refreshing

Giving evidence is not a memory test. Under s.139 Criminal Justice Act 2003, you may refresh your memory from your statement if your recollection at the time of writing was significantly better than it is now.

Know What NOT to Say

Bad character evidence

Not already admitted.

Hearsay

Not already admitted.

Unfairly obtained evidence

For example, coercion or entrapment.

Irrelevant material

Keep to what matters.

Protected personal data

Addresses and similar data under DPA/GDPR.



If in doubt — ask your legal team before you enter the witness box.

If Your Team Has Made an Error

- Be candid and honest — do not deflect blame.
- Demonstrate you understand what went wrong and why.
- Explain what steps have been taken to minimise the impact.

Managing & Grading Intelligence — The NIM 5x5x5

INTELLIGENCE MANAGEMENT

NIM

The National Intelligence Model (NIM) was developed by the College of Policing but is widely used by local authorities — including trading standards, environmental health, and licensing teams. Through Community Safety Partnerships, GAIN networks, and multi-agency tasking groups, councils apply NIM principles to manage risk, prioritise resources, and share intelligence with police and national agencies.

Why NIM Matters for Local Authorities

Multi-Agency Tasking Local authorities participate in CSPs and tasking groups, sharing intelligence on crime, ASB, and local threats using NIM's structured process.	Intelligence Management The 5x5x5 grading system provides an objective, standardised way to evaluate, store, and act on intelligence — regardless of source.	Targeted Interventions NIM helps prioritise limited council resources on the highest areas of risk — rogue trading, illegal gambling, money laundering in licensed premises.	Problem-Solving Approach Rather than reacting to issues, NIM enables proactive control strategies that address persistent local problems at source.
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Every piece of intelligence must be evaluated before it is acted upon. The 5x5x5 system has three components: Source Reliability, Information Assessment, and Handling Code.

Component 1: Source Reliability

1 – Reliable Competence and veracity both confirmed. Can be relied upon — subject to corroboration.	2 – Untested No prior track record or unsubstantiated information. Treat with caution. Seek corroboration.	3 – Not Reliable Grounds exist to doubt authenticity, motive, or competence. Do not act in isolation.
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Component 2: Information Assessment

A – Known Directly First-hand witness. Strongest grading.	B – Known Indirectly but Corroborated Not witnessed personally but verified by other sources.	C – Known Indirectly Told by someone else. No first-hand knowledge.	D – Not Known No means of assessment. Anonymous or Crimestoppers-type sources.
E – Suspected to be False Reason to believe information is false. Document rationale.			

Handling Codes & Intelligence Report Standards

INTELLIGENCE MANAGEMENT

NIM

Acquisition	Exploitation				
Source	Intelligence	Handling	Intel unit only	Action	Sanitisation
1 – Reliable 2 – Untested 3 – Not reliable	A – Known directly B – Known indirectly but corroborated C – Known indirectly D – Not known E – Suspected to be false	P – Lawful sharing permitted C – Lawful sharing permitted with conditions A1 – Covert development A2 – Covert use A3 – Overt use	Action	—	S1 – Delegated authority S2 – Consult originator

Intelligence Report Quality Standards — The 5WH Principles

All intelligence reports must be written to a consistent standard. Apply the 5WH framework:



The 5WH Framework

- What occurred
- When it happened
- Where it took place
- Why it matters (legal purpose)
- Who was involved
- How it happened

Reports must be concise, avoid abbreviations, be self-contained, and not indicate the nature of the source. Corroborate where possible and document any research undertaken.

Investigation Essentials Training

BDG TRAINING CONSULTANCY

These topics and much more are covered in BDG's specialist training programmes, designed for local, public and private investigators, enforcement officers and compliance teams.

RIPA Awareness

Understand when RIPA applies to your investigations. Covers directed surveillance, CHIS, online research thresholds, authorisation requirements, and the Codes of Practice — with scenario-based exercises drawn from real enforcement situations.

Who is this for? Investigators, Authorising Officers, RIPA Co-ordinators, Managers.

OSINT for Investigators

From surface web to dark web — know how to conduct lawful online research, manage the tipping point into directed surveillance, avoid CHIS creation errors, and capture intelligence that will stand up to scrutiny.

Who is this for? Investigators, Intelligence Officers, Compliance Teams.

Court Skills for Professional Witnesses

Covers preparation, delivery, memory refreshing, handling cross-examination, and responding to errors — everything your investigators need before they enter the witness box in mock court scenarios

Who is this for? Investigators, Enforcement Officers, Technical Experts giving evidence.

Ready to book or want to know more? All courses are available as in-house, group, or open programme delivery. Contact: bdgtrainingconsultancy@gmail.com



BDG Training Consultancy Limited

Overt & Covert Investigation | Training & Development

Email: [**info@bdgtrainingconsultancy.co.uk**](mailto:info@bdgtrainingconsultancy.co.uk)

Website: [**www.bdgtrainingconsultancy.co.uk**](http://www.bdgtrainingconsultancy.co.uk)

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